

**MEMORANDUM OF UNDERSTANDING**  
**Between**  
**Inner Mongolia Normal University**  
**And**  
**Fayetteville State University**

Inner Mongolia Normal University, represented by its Chancellor, and Fayetteville State University, represented by its Chancellor, have agreed to the following terms:

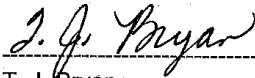
1. That this Memorandum of Understanding is intended to facilitate all exchanges and cooperative initiatives between the two universities in the areas of instruction, staff and student exchange, applied research, and community service.
2. That the parties recognize that implementation of any agreement will depend upon the academic interest and expertise of individual faculty members and upon the availability of financial resources. Accordingly, joint institutional goals will be accomplished in accordance with separately negotiated university colleges or schools and department level implementing agreements.
3. That a variety of cooperative approaches shall be employed, such as:
  - 3.1 **Exchange of undergraduate and graduate students:** Students from each university will pay fees to the other at current rates, in addition to their own accommodations and food. Each university will seek means of providing favorable tuition, housing and other accommodations favoring the student.
  - 3.2 **Exchange of faculty members and research personnel:** Each university will provide access to suitable housing and local transportation. Appropriate health insurance will be made available by each institution to assure sufficient medical care for the duration of the visit. Purchase of such insurance is not an option of this agreement.

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- 3.3 **Technical assistance and/or training:** Exchange of technical staff on training and assisting in research will be collaborative. Training of school principals and entrepreneurs of mid- and small-size companies will also be collaborative.
  - 3.4 **Exchange of scholarly and pedagogical materials** will be ongoing.
  - 3.5 **Development of joint research projects** and soliciting for funds from North America and local funding agencies will be ongoing.
  - 3.6 **Other cooperative efforts** may be set forth in separate individual agreements as may be arranged.
4. The initial focus of this linkage agreement will be upon:
    - 4.1 Development of a student exchange program,
    - 4.2 Both may deem staff development and joint research projects between the two Universities so named and in such areas as may be deemed compatible.
  5. That the financial and/or funding considerations shall become the specific subject of discussion and agreement within the framework of a separate Implementing Agreement negotiated at the university/college/school or department level. No financial commitment whatsoever on either signatory to this document is intended or implied.
  6. That the results obtained from any research or studies conducted may not give rise to any endeavor independent of the other university.
  7. That specific objectives to which this Memorandum of Understanding may lead will be subject to joint and periodic evaluations by appropriate authorities within the respective universities.
  8. That this Memorandum of Understanding will be in effect for five years, subject to revision or modification by mutual agreement. It is also understood that either institution may terminate the agreement at the close of any given semester. It is assumed that such action would be taken only after mutual consultation in order to minimize potential inconvenience to the other party to the agreement.

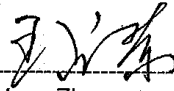
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9. That such Memorandum of Understanding is not intended to be a legally binding document. Rather, it is meant to describe the nature and cooperative intentions of those institutions involved, and to suggest guidelines for cooperation. Nothing therefore shall diminish the full autonomy of either institution, nor may any constraints be imposed by either upon the other.



T. J. Bryan  
Chancellor,  
Fayetteville State University

7/31/04  
Date



Wang Zhanrong  
Chancellor  
Inner Mongolia Normal University

2004.7.31  
Date