

Committee on Academic and Students Affairs

Wednesday, June 10, 2026

9:00 a.m.

AGENDA

Call to Order Greg Pinnix, Committee Chair

Welcome and Opening Remarks Greg Pinnix

Roll Call Karen Bussey

Approval of Minutes: March 25, 2026

Information Items:

- A. Academic Affairs Update Dr. Sonja M. Brown
Interim Provost & Senior VC for Academic Affairs
- Spring Commencement
 - New Program Modality
 - Grants Update
- B. Enrollment & Student Success Update Dr. Pamela Baldwin
Vice Chancellor Strategic Enrollment & Student Success
- Summer Enrollment Update
 - Bronco Boost Update
 - Bronco Benefit
- C. Student Affairs Update Dr. Juanette Council
Vice Chancellor for Student Affairs
- Beyond the Classroom
 - Co-Curricular Spaces
 - Residential Communities
 - Student Life and Engagement
 - Student Well-Being

Action Items:

There are no action items to be presented at this committee meeting.

Committee members: Greg Pinnix, Alecea O’Kelly, Brian Pearce, Warren McDonald, Glenn Adams,

For further information, please contact:

Dr. Sonja M. Brown

Interim Provost and Senior Vice Chancellor for Academic Affairs

910.672.2309

ACADEMIC AND STUDENT AFFAIRS COMMITTEE

Wednesday, March 25, 2026

9:00 AM

The Committee on Academic and Student Affairs of the Fayetteville State University Board of Trustees convened March 25, 2026, in the Rudolph Jones Student Center Room 242 and via Microsoft Teams. Committee Chair, Greg Pinnix presided and called the meeting to order at 9:00 a.m. Committee Chair gave the welcome and opening remarks.

ROLL CALL

The following Trustee members were in attendance: Mr. Greg Pinnix, Ms. Latoya Harper, Mr. Brian Pearce, Dr. Warren McDonald, and Mr. Glenn Adams.

Staff persons in attendance were Felicia Crittenden, Naadiya Hopkins, Roderick Heath, Brittany Mundy, and LaToya Floyd.

APPROVAL OF MINUTES

Trustee Warren McDonald motioned to approve the minutes of the Committee on Academic and Student Affairs meeting held on December 10, 2025, as presented. Trustee Glenn Adams seconded the motion. The motion carried.

ACADEMIC AFFAIRS UPDATES

Interim Provost and Senior Vice Chancellor Dr. Sonja M. Brown announced the Spring Commencement ceremonies. The graduate ceremony will take place on May 8 at the Felton J. Capel Arena, followed by the undergraduate ceremony on May 9 at the Crown Coliseum.

Following, Dr. Brown provided an update on the ongoing Academic Program Review cycle.

- The Bachelor's in Spanish program has completed the full external review process.
 - There will be a recommendation to discontinue the B.A. in Spanish program, based on the outcome of the academic program review. The process demonstrated insufficient student demand for the program, as evidenced by enrollment and completion rates over the last seven years.

Trustee Glenn Adams asked for the data supporting the decision to discontinue the B.A. in Spanish program. Additionally, he asked Interim Provost Brown to explain the process to curtail the program. Dr. Brown explained that a teach out plan will be implemented including discontinuing admission while current students finish out their program. The plan will be submitted to the UNC System. Trustee Adams asked if the current faculty will be incorporated into other programs. Dr. Brown shared that the expectation is to offer the faculty teaching opportunities in the early college or to

students that want to add Spanish to their major curriculum.

Trustee Al Ragland emphasized the global environment and existing language barriers. He asked for Dr. Brown to confirm that he's hearing there is still a way to expand students' communication through adding Spanish to their major. Dr. Brown explained the plan.

- The Bachelor's in Communication & Media Studies has completed the full external review process.
- The Bachelor's in English & Literature have completed the campus visit and are awaiting a final report from the external reviewers.
- The remaining six programs are scheduled for upcoming visits, including Geospatial Science, Political Science, History, Psychology, and Intelligence Studies.

Lastly, Dr. Brown highlighted the continued growth in grants, awards, and contracts. Total funding for 2025–26 has reached \$46.4 million as of February 2026, reflecting significant year-over-year increases. A special recognition was given to Dr. Han (Haan) for securing a \$345,631 federal award to support research on detecting forever chemicals and pesticides in the Cape Fear River Basin.

ENROLLMENT AND STUDENT SUCCESS UPDATES

Vice Chancellor for Strategic Enrollment and Student Success Dr. Pamela Baldwin shared the enrollment and student success updates. Total enrollment has surpassed 7,000 students for the first time in over two decades.

Spring 2026 census data indicates continued improvement in retention and persistence trends. Dr. Baldwin noted that enhancements to advising, student engagement efforts, transfer pathways, and early interventions continue to strengthen student outcomes. Trustee Glenn Adams asked about FSU's partnership with FTCC. Dr. Baldwin shared about FSU's special partnerships, including the nursing degree pathway. The university has a strong presence at FTCC including a full-time liaison on their campus and the Bronco Blvd. hallway.

She also introduced Ms. Felicia Crittenden, the new Assistant Vice Chancellor for Career Development & Employer Engagement. Career Services reported several new initiatives—including a professional headshot booth, an on-campus career closet, and the MyCareer Closet virtual styling resource—alongside continued delivery of core services such as resume review, career assessments, and internship support. Trustee Al Ragland shared comments on the career services offered.

The admissions team visited 32 schools within the Baltimore area during the CIAA tournament last month. The recruiting efforts resulted in engaging over 100 prospective students and generated 366 applications spanning various states.

STUDENT AFFAIRS UPDATES

Vice Chancellor for Student Affairs Dr. Juanette Council presented several major developments supporting student well-being and engagement.

The Spaulding Center renovation is complete, and the team will host its grand opening in April 2026. The project expands service capacity by 148% and will provide enhanced counseling, psychological, and accessibility Services, as well as the addition of three new staff positions.

Dr. Council also highlighted the forthcoming Health & Wellness Center, opening in Summer 2026. This comprehensive facility will include fitness and recreation spaces, clinical health services, a full-service pharmacy, and wellness programming designed to support student retention and overall well-being.

Dr. Council presented an overview of the students' engagement experiences during the CIAA tournament. FSU's best and brightest students traveled to the tournament for a week of career readiness programming, networking, and community engagement events. The group of students had an average grade point average (GPA) of 3.26 with 52% of the group having a 3.5 or higher GPA. Four students interned with the CIAA organization throughout the week gaining hands on experience in sport management, operations, and event coordination. The pep band visited nine high schools.

Overall, 91% of participants rated the experience excellent. 98% of students reported increased school pride and connection to the university. While all students participated in the Career Expo during the tournament, 64% of the students identified networking with alumni/sponsors as beneficial. Dr. Council invited students to share the impact of the experience.

Lastly, the FSU Food Pantry, CIAA, and Food Lion Feeds partnership continued to make a meaningful impact, providing \$6,000 in Food Lion Gift Cards to support more than 2,000 meals for students.

ADJOURNMENT

The Committee on Academic and Student Affairs adjourned at approximately 10:10 a.m.

Respectfully submitted,

Greg Pinnix, Chair

Amy Coleman, Recorder



BOARD OF TRUSTEES COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Dr. Sonja M. Brown

Interim Provost and Senior Vice Chancellor for Academic Affairs

Dr. Pamela Baldwin

Vice Chancellor for Strategic Enrollment & Student Success

Dr. Juanette Council

Vice Chancellor for Student Affairs

June 10, 2026



SPRING

COMMENCEMENT

GRADUATION NUMBERS AY 2026

1892

Total Graduates

=

853

Spring
Graduates

626

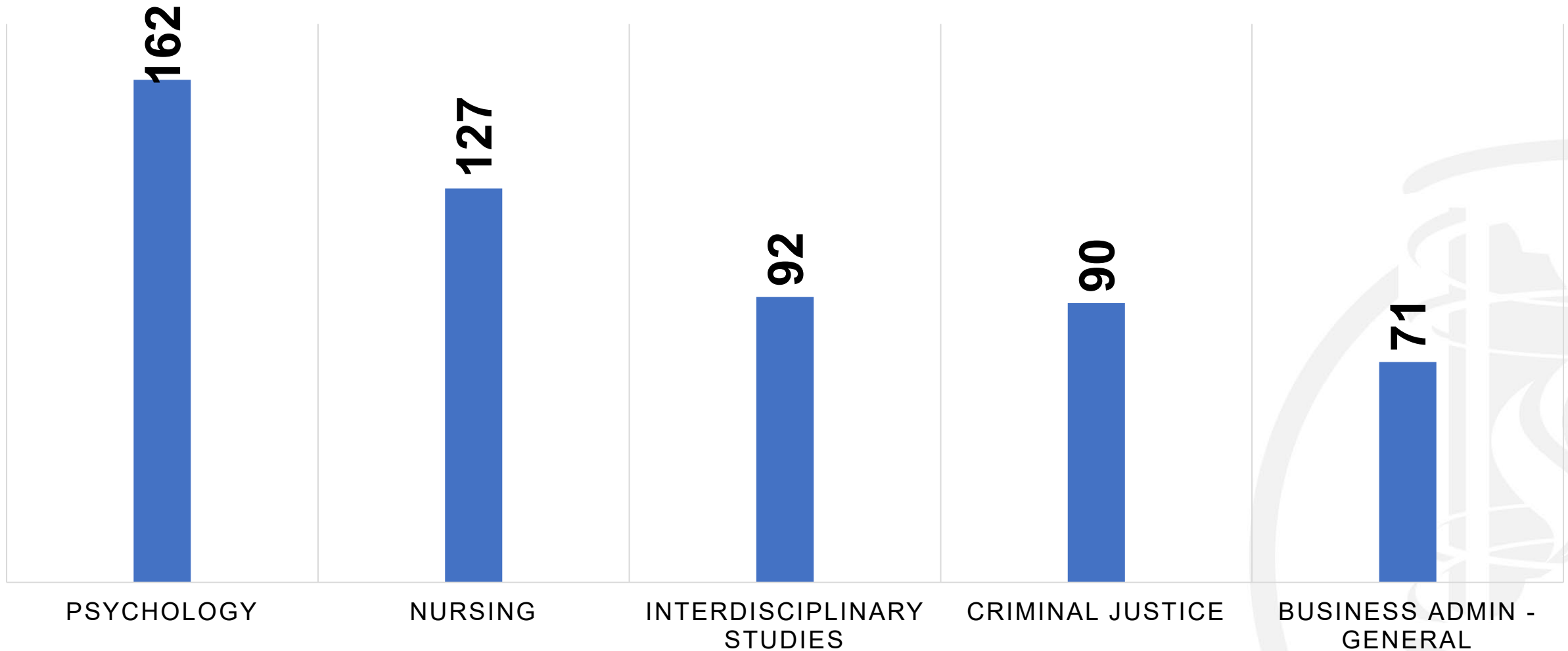
Fall
Graduates

413

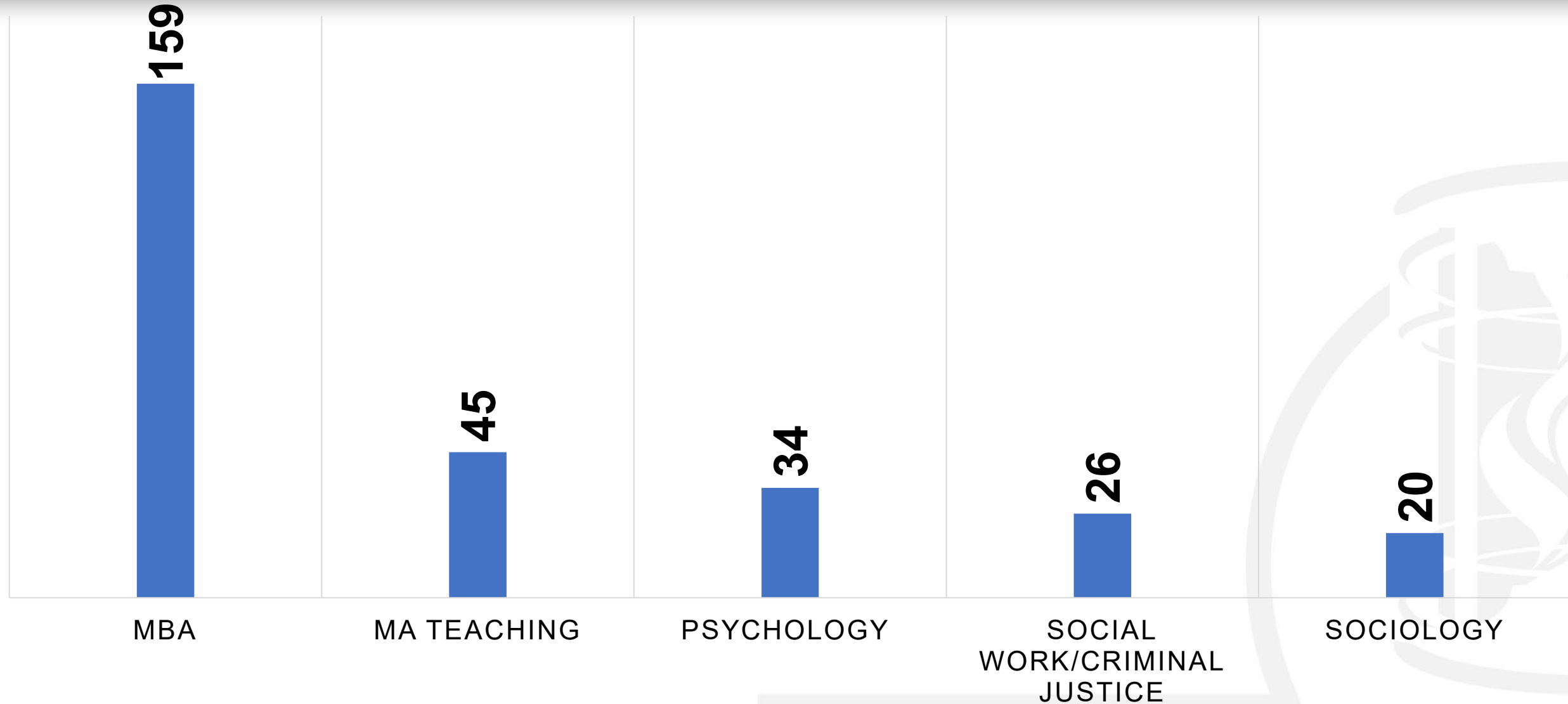
Summer
Graduates



TOP 5 UNDERGRADUATE DEGREES AWARDED (AY 25-26)

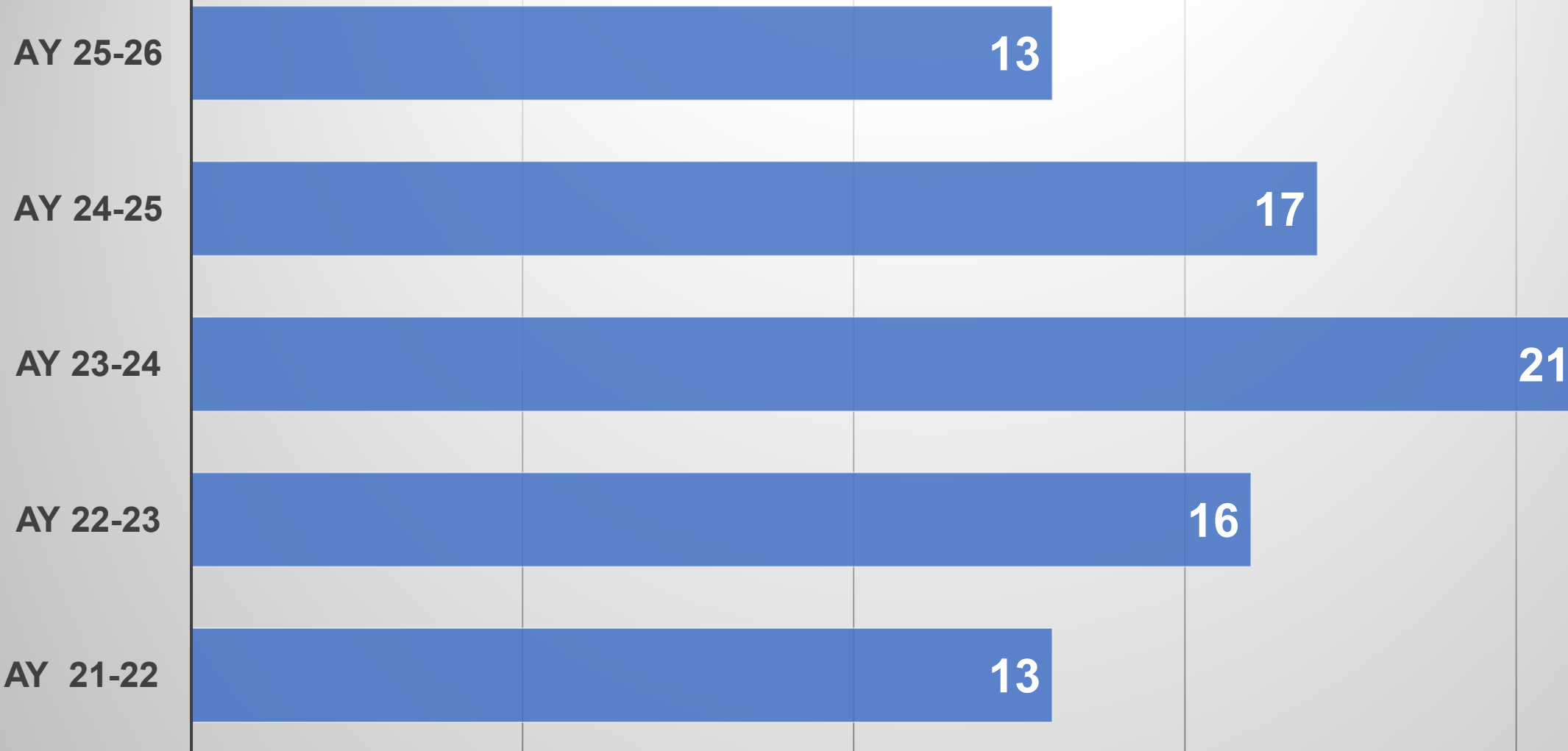


TOP 5 GRADUATE DEGREES AWARDED (AY 25-26)



NEW PROGRAM MODALITY

Educational Leadership and School Administration (ELSA) Online



TOTAL EXTRAMURAL GRANTS 2025 - 2026

23

Total Number of
Grants

\$27,987,511

Competitive Grants

\$18,438,243

Capacity Grants

\$46,425,754

Total Amount

TOP FUNDS IN RESEARCH

Award PI	AWARD AMOUNT	SPONSOR		AWARD TITLE
Chao, Shirley	\$1,088,986	NC Innovation	State	Hemp-based Bio Pesticide for Use in Commercial Poultry houses
Bhattacharia, Sambit	\$1,197,584	NASA	Federal	WISE-AIR: Wildfire and Integrated Systems for Environmental AI Research”,
Abijo, Tomilowo	\$393,641	NSF	Federal	Developing Course-Based Undergraduate Research Experiences to Enhance Students’ Capacity Through Genetic Engineering and Computational Biology (GECob),”.
Gautalm, Bhoj	\$1,709,205	US Dept of Energy	Federal	Structure Property Relationships in Two Dimensional MXenes
Graham, Justin	\$1,999,980	NSF	Federal	Supporting Undergraduate Success in Biology, Forensic Science, Mathematics, Computer Science, and Cybersecurity through Scholarships and Mentoring
Bhattacharya, Sambit	\$749,752	NC Innovation	State	KINESYS provides a unified platform delivering unprecedented realism and physical accuracy across both defense and healthcare applications

TOP FUNDS IN STUDENT SUCCESS

AWARD PI	AWARD AMOUNT	SPONSOR		AWARD TITLE
Cummings, Shawnta	\$1,361,820	US Dept of Education	Federal	TRIO Student Support Services STEM
Payton, LaKeisha	\$2,083,940	US Dept of Education	Federal	TRIO Student Support Services Regular Program
Payton, LaKeisha	\$1,361,820	US Dept of Education	Federal	TRIO Student Support Services Veterans Program
Greg McElveen	\$1,999,958	Thurgood Marshall College Fund	Foundation/ Federal	TMCF Seeking, Observing, and Achieving Results Program
Simon, Kendra	\$13,361,600	US Dept of Education	Federal	GEAR UP

NCBON APPROVED

Program cap increased by +100 seats: 200 → 300,
effective Fall 2026

100%

NCLEX PASS RATE

December 2025 graduates

100% to-date

NCLEX PASS RATE

May 2026 graduates tested

+38%

ENROLLMENT

Fall 2024 to Spring 2026

300

APPROVED CAP

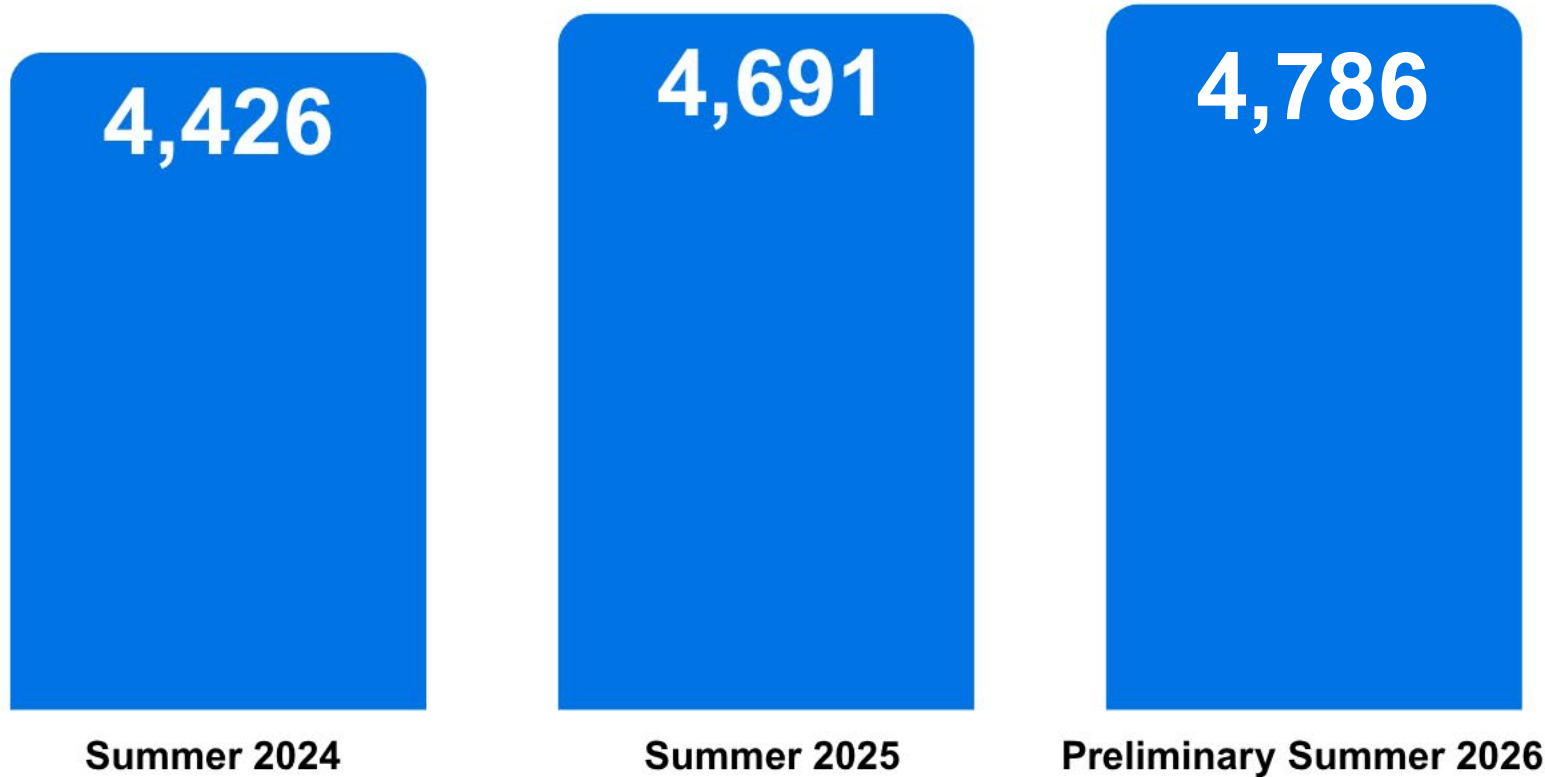
effective Fall 2026

Bronco Nursing Points of Distinction

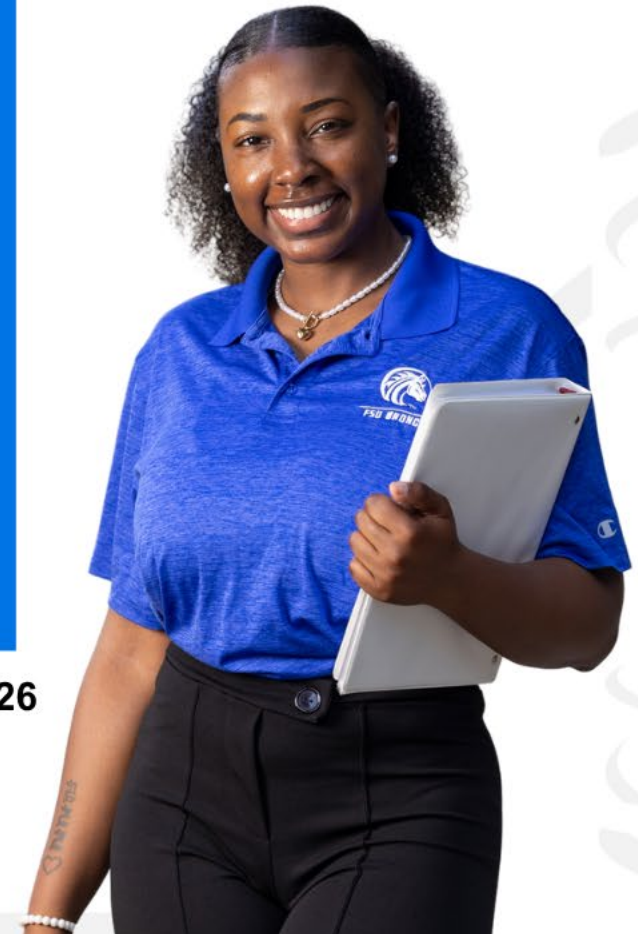
- NCLEX quality:** 2025 pass rate of 85% above NCBON benchmark and UNC System threshold; December 2025 graduates achieved 100% first-time pass.
- May 2026 progress:** 29 graduates; 6 tested/6 passed; 2 awaiting results; 10 scheduled to test June 11.
- Enrollment momentum:** 126 students in Fall 2024 → 174 in Spring 2026 (+38%); on pace to reach current 200 cap and 300 by Fall 2027
- Access & pipeline:** Bronco BOOST for aspiring nurses and targeted scholarships strengthen recruitment, retention, and degree completion.
- Expansion readiness:** Title III (\$548K) and UNC System (\$2.07M) investments support faculty, advising, simulation/skills labs, testing capacity, and student success.
- Workforce return:** ~80% of graduates remain in North Carolina; clinical partnership strengthens practice-readiness and regional workforce alignment.

SON is well positioned to scale a high-performing, diverse nursing pipeline from 200 to 300 students; accelerating workforce impact while sustaining licensure outcomes and student support.

3-YEAR SUMMER ENROLLMENT SNAPSHOT

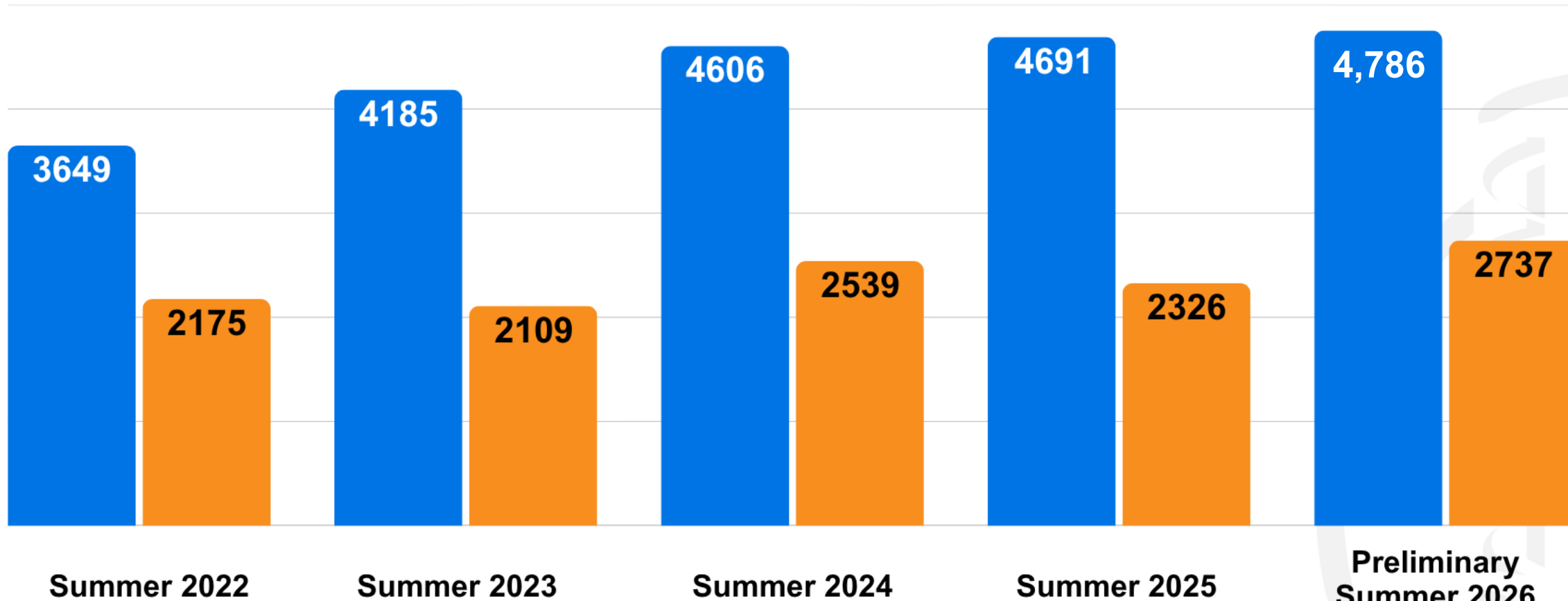


*2024, 2025 AY reflect year end data. 2026 AY as of May 26, 2026
Live – Data Retrieved from IERP on 6/8/2026



30-60-90 SUMMER SCHOOL OVERALL TRENDS

● Total Summer Population ● 30-60-90 Free Summer School Population



Preliminary
Summer 2026

Data Retrieved from
IERP on 6/8/2026



Bronco Boost Summer Bridge Program is an immersive, 7-week residential program that allows incoming FSU freshmen students to take (3) college courses and adjust to campus life during the summer following their high school graduation.



THE BRONCO BOOST EXPERIENCE



Participants attend events that strengthen academic skills



Participants learn about essential campus support



Participants meet fellow students, forming friendships



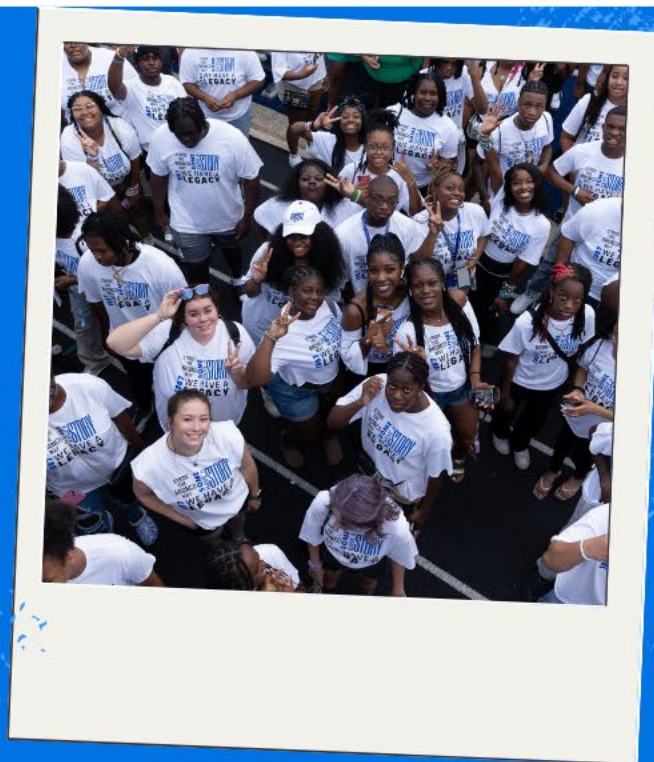
Participants pair with mentors or upperclassmen who provide guidance



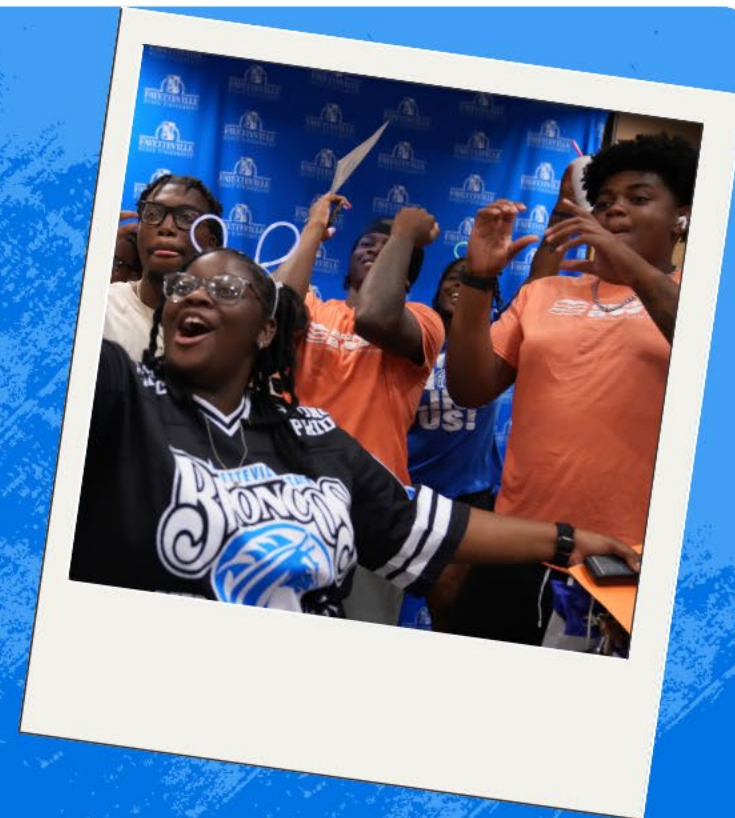
ENGAGING STUDENT ACTIVITIES



**FSU ALUMNI
PANEL**



**OFF-CAMPUS
TRIPS**



**ON-CAMPUS
EXPERIENCES**

EMPOWERING STUDENT SUCCESS THROUGH TECHNOLOGY



BRONCOBOOST + HONORS PROGRAM

MacBook Neo + AirPods

Technology that *powers* student success



Through the **Bronco Boost** and **Honors Program** initiatives, students will receive **MacBook Neo laptops and AirPods** to enhance learning, connectivity, and student success.

PROGRAM & COURSEWORK



Duration: June 12, 2026 to July 29, 2026

Students will take 3 courses (Earn 8 credit hours)

UNIV 101 - 2 weeks	June 16-June 26	Summer I
ENGL 110 - 4 weeks	June 29-July 28	Summer II
MATH 129 - 4 weeks	June 29-July 28	Summer II
PSYCH 210*	Additional details will be provided	

Each course will have an assigned tutor and will be present daily during study hall to tutor.

PROGRAM & COURSEWORK



**BRONCO
BOOST**
FAYETTEVILLE STATE UNIVERSITY

NURSING TRACK

Duration: June 12, 2026 to July 29, 2026

Students will take 3 courses (Earn 7 credit hours)

UNIV 101 - 2 weeks	June 16-June 26	Summer I
PNUR 210 - 4 weeks	June 29-July 28	Summer II
BIOL 150/150L - 4 weeks	June 29-July 28	Summer II

Each course will have an assigned tutor and will be present daily during study hall to tutor.

WILLIS B. McLEOD HALL



MCLEOD RESIDENTIAL HALL



BRONCO BOOST DEMOGRAPHICS

104
Total Participants

52 Male Participants

52 Female Participants



Activities Involved



Honors Program



Military Affiliated



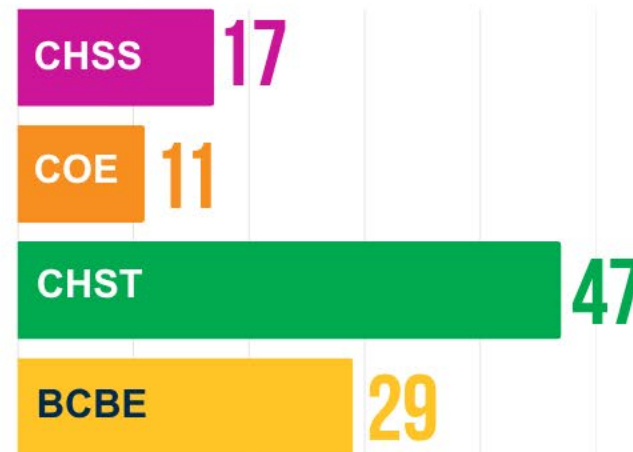
MBX



Athletics



Colleges Represented



BRONCO BENEFIT SUMMIT



**FALL 2026
NEW
PARTNERS**

Blue Ridge Comm College

Cape Fear Comm College

Durham Tech

Guilford Tech

BRONCO BENEFIT SCHOOLS

Asheville-Buncombe Tech

Alamance Comm College

Bladen Comm College

Carteret Comm College

Central Piedmont CC

Craven Comm College

Halifax Comm College

Fayetteville Tech CC

Lenoir Comm College

Pitt Comm College

Sampson Comm College

Sandhills Comm College

Southeastern CC

Wake Tech CC

Wayne Comm College

Wilson Comm College

BRONCO BENEFIT PARTNERS MAP



BEYOND THE CLASSROOM

How Student Affairs Spaces Advance Student Success, Well-Being, and Belonging



BRONCO PRIDE HALL
Residential Communities



The Student Success Ecosystem

Student Affairs creates an interconnected ecosystem of residential, engagement, wellness, support, and gathering spaces that foster belonging, engagement, well-being, leadership development, and student success.



**CENTER FOR
COUNSELING & ACCESSIBILITY SERVICES**

COUNSELING & ACCESSIBILITY SERVICES
Student Support Services



GREEK PLAZA
Community Gathering Spaces



HEALTH & WELLNESS CENTER
Wellness Facilities

CO-CURRICULAR SPACES



**RESIDENTIAL
COMMUNITIES**

Live • Learn • Connect • Belong



**STUDENT
ENGAGEMENT CENTERS**

Engagement • Leadership • Involvement



**STUDENT
SUPPORT SERVICES**

Support • Resources • Access



**WELLNESS
FACILITIES**

Health • Prevention • Well-Being



**COMMUNITY
GATHERING SPACES**

Connection • Events • Belonging

**WHY THESE SPACES
MATTER**



Academic Excellence
& Student Success



Enhance the
Student Experience



Well-Being
& Belonging



Strategic
Partnerships

STUDENT AFFAIRS CO-CURRICULAR SPACES

Foundations for Student Success



RESIDENTIAL COMMUNITIES

Places where students learn, connect, and belong.

- ✓ 10 Residential Communities
- ✓ 1,814 Beds
- ✓ Living-Learning Environment
- ✓ Community Building
- ✓ Leadership Development



STUDENT DEVELOPMENT & ENGAGEMENT SPACES

Places where students discover, lead, and grow.

- ✓ Student Center
- ✓ Student Organizations
- ✓ Leadership Development
- ✓ Campus Recreation
- ✓ Lilly Gym & Aquatics Center



STUDENT WELL-BEING & SUPPORT SPACES

Places where students are supported to thrive.

- ✓ Counseling & Accessibility Services
- ✓ Student Health Services
- ✓ Health & Wellness Center
- ✓ Bronco Wellness
- ✓ Food Resource Center



COMMUNITY GATHERING SPACES

Places where Bronco Pride and traditions come to life.

- ✓ The Quad
- ✓ Founders' Quad
- ✓ Greek Plaza & Plots
- ✓ Outdoor Basketball Courts
- ✓ Bronco Walking Trail



RESIDENTIAL COMMUNITIES

Places where Students Learn, Connect, and Belong



Residential Communities Scale & Impact

- 10 Communities
- 1,814 Beds
- 1,800 Residential Students

Housing Configuration	% of Inventory	Communities
Semi-Suite	50.66%	Bryant, McLeod, & Bronco Pride
Apartment	18.00%	University Place Apartments
Suite	16.34%	Hackley & Grange
Traditional	15.00%	Lomax, Carter, Simmons, & Leary

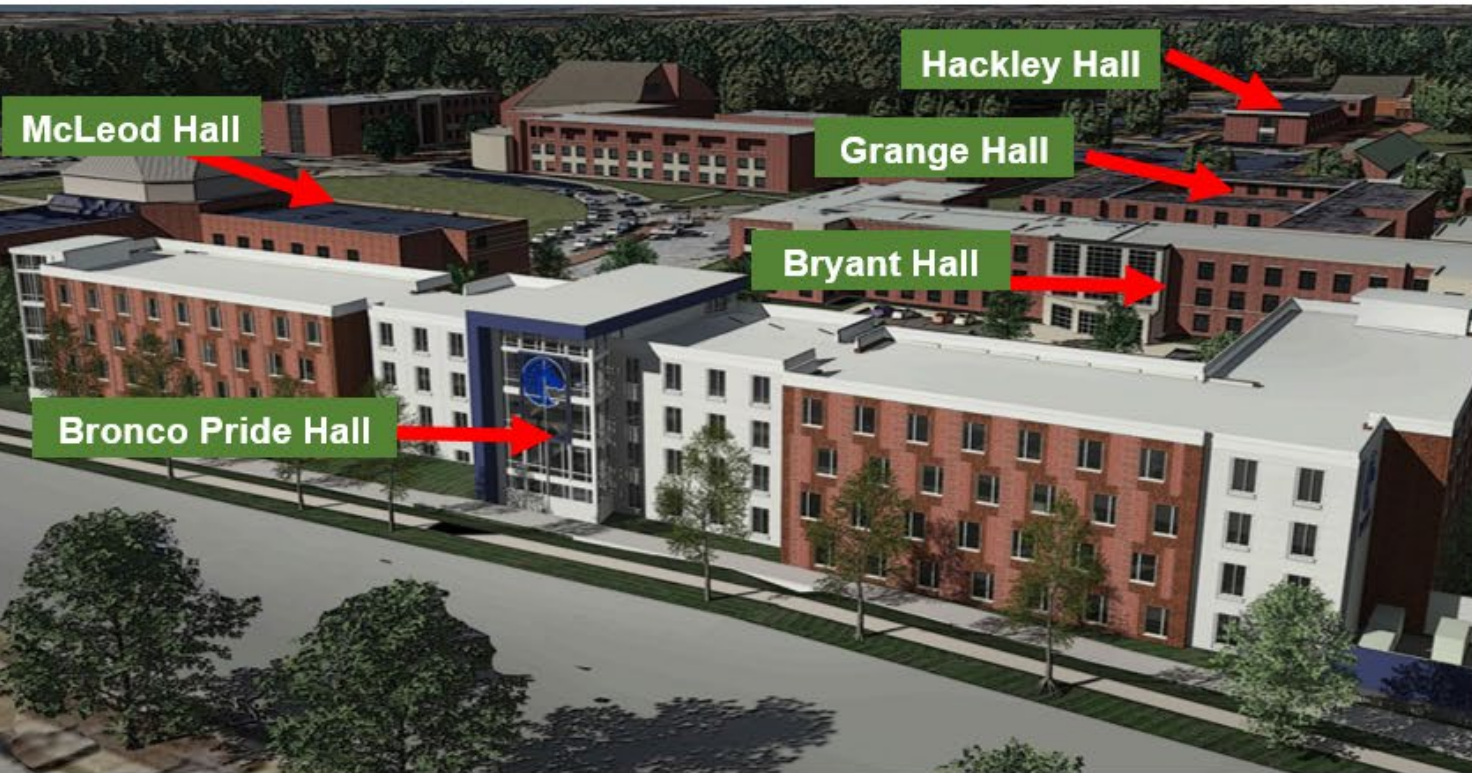
Student Employment Impact

- 60 Student Leaders Employed
- \$525,000 Annual Student Employment Investment

In Fall 2025, 583 of 820 first-time freshmen (71%) lived on campus, making residential communities a critical driver of engagement, retention, persistence, and academic success strategy.

EAST QUADRANT RESIDENTIAL COMMUNITIES

The Center of Residential Life & Student Engagement



Scale & Impact

-  5 Residential Communities
-  1,198 Beds
-  66% of All Residential Inventory

Why the East Quadrant Matters:

Represents the university's largest residential community

and serves as a hub for:

- ✓ Student Engagement
- ✓ Leadership Development
- ✓ Access to Resources
- ✓ Sense of Belonging

More than housing, the East Quadrant functions as a student success ecosystem that connects students to community, leadership opportunities, and campus resources.

Student Life & Engagement Spaces

Rudolph Jones Student Center: The Hub of Student Life



Scale & Impact

 **714,543 Building Entries**

 **1,185 Events & Reservations**

Student Services, Amenities & Event Spaces:

- Office of Student Engagement & Leadership
- Office of Career Services
- Student Leadership Suite
- Meeting Rooms
- Bronco Cinema
- Game Room
- Spirit Store
- Dining & Gathering Spaces

Why It Matters:

The Student Center extends learning beyond the classroom by providing opportunities for students to apply knowledge, develop leadership skills, and engage with the campus community..

With more than 714,000 annual entries and 1,185 events and reservations, the Student Center serves as the hub of student life, leadership, and engagement at FSU.



STUDENT LEADERSHIP & ENGAGEMENT

LEARNING BEYOND THE CLASSROOM

-  **90+** STUDENT ORGANIZATIONS
-  **178** STUDENT LEADERSHIP POSITIONS
-  **20** PAID STUDENT LEADERS
-  **\$46,188** ANNUAL STUDENT LEADERSHIP INVESTMENT
-  **1,200+** ENGAGEMENT EXPERIENCES
-  **6,500+** STUDENT ENGAGEMENTS

STUDENTS DEVELOP:

- ✓ LEADERSHIP
- ✓ COMMUNICATION
- ✓ TEAMWORK
- ✓ EVENT PLANNING
- ✓ PROFESSIONAL SKILLS
- ✓ CIVIC RESPONSIBILITY
- ✓ SCHOOL PRIDE & INSTITUTIONAL CONNECTION

STUDENT LEADERSHIP INVESTMENT



178

LEADERSHIP POSITIONS



20

PAID STUDENT LEADERS



\$46,188

ANNUAL INVESTMENT



LEADERSHIP. ENGAGEMENT. IMPACT.

Developing Future Leaders. Building Stronger Communities.

Campus Recreation & Wellness

Building Community. Promoting Wellness. Developing Leaders.



Campus Recreation Impact (2025–2026)

	60,703	Lilly Gym Visits
	51.9%	Increase in Facility Utilization
	804	Aquatics Center Visits
	465	Students Participated in Aquatics Programs
	Bronco Run/Walk Trail (1-Mile Wellness Route)	
	Intramural Sports, Group Fitness & Wellness Programs	

Why It Matters:

Campus Recreation promotes student well-being, connection, and healthy lifestyles while providing opportunities for leadership, teamwork, and personal growth.



Campus Recreation promotes wellness, belonging, and experiential learning through recreation, employment, leadership, and healthy lifestyle opportunities.

STUDENT WELL-BEING & SUPPORT SPACES

Supporting Students to Thrive



Counseling Services

- 618 Students Served
- 2,710 Counseling Appointments

Accessibility Services

- 375 Students Registered
- 77.7% Growth Since 2022
- 73.4% Student Retention Rate

Spaulding Building Renovation Project-Completed 2026

Expansion of Dedicated Counseling & Accessibility Space

2,616 sq. ft. → 6,500 sq. ft.

148.5% increase in dedicated counseling and accessibility space



Counseling & Accessibility Services provide coordinated support that promotes student well-being, academic achievement, and persistence to graduation.



STUDENT WELL-BEING & SUPPORT

A Network of Care Supporting Student Success





STUDENT HEALTH SERVICES



-  **963** medications dispensed
-  **224** students utilized lab services

-  **106** immunizations administered
-  **100%** residential student immunization compliance





BRONCO WELLNESS



-  **1,131** students participated in wellness programs
-  **50** Certified Peer Educators

-  **198** students trained in QPR Suicide Prevention
-  **92%** persistence rate among Bronco Wellness members





FOOD RESOURCE CENTER



-  **1,500** students served annually
-  Pantry on the Go in 5 residence halls

-  **1,600+** volunteer hours contributed
-  **22.7%** increase in volunteer engagement



CASE MANAGEMENT & BRONCOS HELPING BRONCOS STUDENT EMERGENCY FUND

-  **510** students served through Case Management
-  **\$265,673** in emergency assistance distributed

-  **55** FAST bus passes provided
-  Housing, transportation, food, and crisis support services



WHY IT MATTERS

Student well-being extends beyond the classroom. Together, these services address health, food security, financial hardship, housing instability, and personal challenges that can interfere with persistence, retention, and graduation.



Student Affairs provides a coordinated network of care through Student Health Services, Bronco Wellness, the Food Resource Center, Case Management, and the **Broncos Helping Broncos Student Emergency Fund**—removing barriers to success and helping students persist, thrive, and graduate.



COMMUNITY GATHERING SPACES

Places where Bronco Pride and Traditions Come to Life



STUDENT CENTER PLAZA / FSU LETTERS



FOUNDERS QUAD



FOUNDERS QUAD



FOUNDERS QUAD

- Historic campus gathering space
- Homecoming, Welcome Week & Rodeo Week activities
- Community-building and student connection



GREEK PLAZA & PLOTS

- Celebrates student leadership and organizational pride
- Recognizes student achievement and service
- Strengthens campus traditions



OUTDOOR RECREATION SPACES

- Outdoor Basketball Courts
- Bronco Run/Walk Trail
- Wellness, recreation, and informal engagement



STUDENT CENTER PLAZA

- Campus programming and signature events
- Home of the FSU Letters
- Gathering place for celebrations and traditions



WHY IT MATTERS

Community gathering spaces foster connection, belonging, school spirit, and traditions that strengthen the student experience beyond the classroom.



Community gathering spaces bring **Bronco Pride** and traditions to life by creating opportunities for students to connect, celebrate, engage, and build lifelong memories.





CO-CURRICULAR SPACES: THE FOUNDATION OF STUDENT SUCCESS

How Student Affairs Advances FSU's Strategic Priorities

CO-CURRICULAR SPACES		EXPERIENCES WE CREATE	STUDENT SUCCESS OUTCOMES
	RESIDENTIAL COMMUNITIES Places where students live, learn, and belong.	<ul style="list-style-type: none"> • Connection • Community • Sense of Belonging 	BELONG Students develop: <ul style="list-style-type: none"> • Connection • Community • School Pride
	RUDOLPH JONES STUDENT CENTER The hub of student life, leadership, and engagement.	<ul style="list-style-type: none"> • Leadership • Engagement • Student Employment 	
	COUNSELING & ACCESSIBILITY SERVICES Support that promotes well-being, access, and persistence.	<ul style="list-style-type: none"> • Support • Access • Persistence 	LEAD Students develop: <ul style="list-style-type: none"> • Leadership Skills • Career Readiness • Workforce Competencies
	HEALTH & WELLNESS CENTER Promoting wellness, prevention, and healthy lifestyles.	<ul style="list-style-type: none"> • Wellness • Prevention • Healthy Behaviors 	
	COMMUNITY GATHERING SPACES Places where students connect, celebrate, and build community.	<ul style="list-style-type: none"> • Traditions • Networking • School Pride 	THRIVE Students develop: <ul style="list-style-type: none"> • Wellness • Resilience • Support Networks

When students **BELONG**, **LEAD**, and **THRIVE**, they persist, graduate, and succeed.

ADVANCING FSU STRATEGIC PRIORITIES THROUGH THE STUDENT EXPERIENCE



ACADEMIC EXCELLENCE & STUDENT SUCCESS

- Persistence
- Graduation
- Career Readiness



ENHANCE THE STUDENT EXPERIENCE

- Engagement
- Community
- Leadership



WELL-BEING & BELONGING

- Wellness
- Accessibility
- Support Services



STRATEGIC PARTNERSHIPS

- Workforce Readiness
- Student Leadership
- Community Connections

QUESTIONS

