



**Board of Trustees
Rudolph Jones Student Center
Room 242**

**FULL BOARD
Thursday, September 24, 2026**

9:00 A.M.

AGENDA

Call to Order Glenn Adams, *Chair*

Invocation

Roll Call Donald Moore, *Secretary*

The State Government Ethics Act Glenn Adams, *Chair*

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board at this meeting, the conflict or appearance of conflict should be identified at this time.

Approval of Minutes Regular Meeting: June 10, 2026
Special Call Meeting: July 22, 2026

Committee Reports

- Committee on Academic and Student Affairs
- Committee on Athletics
- Committee on University Advancement
- Committee on Legal, Audit, Risk and Compliance
- Committee on Budget and Finance
- Committee on Governance and Personnel

Student Update Alecea O'Kelly, *SGA President 2026-27*

Chair's Report Glenn Adams, *Chair*

Chancellor's Report Darrell T. Allison, *Chancellor*

Nominations Committee

Closed Session*

Announcements Glenn Adams, *Chair*

Adjournment

**Some portions of this meeting will be conducted in closed session, pursuant to state law.*
Endowment Fund Board will meet immediately following the Full Board Meeting.
Next Quarterly Meeting: December 10, 2026

**FULL BOARD MEETING
Thursday, June 11, 2026
9:00 a.m.**

The Fayetteville State University Board of Trustees convened on Thursday, June 11, 2026, in the Charles W. Chesnutt Library, Board Room. Chair Glenn B. Adams presided and called the meeting to order at 9:00 a.m.

ROLL CALL

The following trustees were in attendance: Glenn Adams, Joyce Adams, Jerry Gregory, Donald Moore, Kimberly Jeffries Leonard, Warren McDonald, Fred Nelson, Alecea O'Kelly, Brian Pearce, Greg Pinnix, Al Ragland, and Will Warner.

Before proceeding into the main portion of the meeting, Chair Glenn Adams read the State Government Ethics Act to remind all members of the board of their duty to avoid conflicts of interest and appearances of conflict under this act. No conflicts were reported.

SWEARING-IN CEREMONY

Trustees Alecea O'Kelly, SGA President, was sworn-in as members of the FSU Board of Trustees. Her term is from May 10, 2026, to May 9, 2027.

APPROVAL OF MINUTES

It was moved by Trustee Warren McDonald and seconded by Trustee Donald Moore that the minutes of the regular board meeting held on March 26, 2026, and the special call meeting on April 21, 2026, be approved as presented. The motion carried, unanimously.

COMMITTEE REPORTS

Committee on Academic and Student Affairs: Committee Chair Greg Pinnix

Committee Chair Greg Pinnix provided the report for the committee on academic and student affairs, which met on June 10, 2026.

ACADEMIC AFFAIRS UPDATES

Interim Provost and Senior Vice Chancellor Sonja Brown provided an overview of academic highlights, beginning with Spring Commencement and annual graduation outcomes. For Academic Year 2026, the University had a total of 1,892 graduates, reflecting continued strength in degree completion.

The undergraduate programs including Psychology, Nursing, Interdisciplinary Studies, Criminal Justice, and Business Administration led in degrees awarded. The graduate level programs including the Master of Business Administration, Master of Arts in Teaching,

Psychology, Social Work, Criminal Justice, and Sociology programs were the top producers of graduates.

Additionally, the University continues to expand academic accessibility through program modality growth, including the continued development of online offerings within the Educational Leadership and School Administration program.

Dr. Brown shared an update on research activity. There are 23 grants totaling approximately \$46.4 million in awards for 2025–2026. These awards include a mix of competitive and capacity-building grants, with significant funding secured from federal agencies such as the National Science Foundation, NASA, and the U.S. Department of Education.

Dr. Erin White, Dean of the Lloyd College of Health, Science, and Technology and Dr. Christy Swinson, Associate Dean of the Cape Fear School of Nursing, concluded by announcing the increase in the nursing student cap to 300 students effective Fall 2026. The increase was approved by the North Carolina Board of Nursing.

ENROLLMENT AND STUDENT SUCCESS UPDATES

Vice Chancellor Pamela Baldwin shared updates on student success initiatives supporting persistence and completion.

Preliminary summer 2026 data show steady enrollment increases over the last three summers with a total of 4,786 students expected this year. The increase for this summer is in part by the largest student participation in the 30-60-90 summer school program.

The campus is also gearing up to welcome students participating in the Bronco Boost Summer Bridge Program, which is a 7-week residential program for incoming freshmen students to take (3) college courses over the summer.

Through several partnerships, the division has been able to provide student success support including an FSU alumni panel, off-campus trips, and a new initiative to provide Bronco Boost and Honors Program students with MacBook laptops and AirPods.

Dr. Baldwin concluded with introducing the newest Bronco Benefit partners including Blue Ridge Community College, Cape Fear Community College, Durham Technical College, and Guilford Technical College.

STUDENT AFFAIRS UPDATES

Vice Chancellor Dr. Juanette Council highlighted several key developments enhancing student engagement, well-being, and campus life.

Housing and residential life remain a cornerstone of the student experience. The University currently supports approximately 1,800 residential students across 10 communities, with significant investments in student employment and leadership development.

Dr. Council also emphasized the impact of the East Quadrant residential community totaling 5 residential communities, which represents the largest concentration of student housing. The quadrant serves as a student success ecosystem that connects students to community, leadership opportunities, and campus resources.

Student engagement continues to be strong through the Rudolph Jones Student Center, which hosts 1,185 events and reservations. Additionally, the campus recreational facilities had a 51.9% increase in utilization for the academic year. Dr. Council recognized Mr. Antonio Gilliam, a junior Business Administration student, for his accomplishments including Employee and Supervisor of the Year for FSU Campus Recreation.

This concluded the committee on academic and student affairs report.

Committee on Athletics: Committee Vice Chair Will Warner

Committee Vice Chair Will Warner provided the report for the committee on athletics, which met on June 10, 2026.

The Athletics Committee heard a presentation from Mr. Todd Bennett, Director of Athletics. AD Bennett began with an overview of the 2024-2025 UNC System Intercollegiate Athletics and Financial Transparency Report. Key insights showed a strong academic profile among student-athletes, including 54 recruited freshmen with no admissions exceptions and an average incoming GPA of 3.07. Student-athletes continue to outperform the general student population with a 3.34 GPA compared to 3.12, while maintaining full compliance with the NCAA and academic integrity standards.

Additionally, the athletics program reported approximately \$6.2 million in total revenue against \$5.3 million in expenses, resulting in a positive financial position. Overall, the program reflects strong fiscal management, generating a net surplus of approximately \$932,000 and meaningful progress towards closing previous financial gaps.

The athletics programs closed the year with 7 CIAA Championships including:

- Men's and Women's Cross Country;
- Women's Volleyball;
- Women's Indoor Track and Field;
- Women's Bowling;
- Men's Basketball; and
- Men's Golf

Additional accolades included the:

- Loretta Taylor Women's All-Sports Award for the 5th consecutive year,
- CIAA Female Scholar-Athlete of the Year;
- CIAA Compliance Director of the Year;

- CIAA Athletic Director of the Year;
- 5 CIAA Athlete of the Year Awards; and
- 4 CIAA Coach of the Year Awards

The Trustees paused to congratulate the outstanding accomplishments of the Athletics Department for 2025-2026.

This concluded the committee on athletics report.

Community on University Advancement: Committee Chair Warren McDonald

Committee Chair Warren McDonald provided the report for the committee on university advancement, which met on June 11, 2026.

Mr. Wesley Fountain introduced himself as the Interim Vice Chancellor for University Advancement and presented a progress review on fundraising and engagement initiatives for the current fiscal year.

Year-to-date giving has more than doubled compared to this time last year, with total contributions reaching more than \$5.5 million, up from about \$2.3 million in FY25 and about \$1.4 million in FY24. This strong performance reflects continued momentum in advancing the university's philanthropic goals.

Alumni participation has also improved significantly. Thus far, 2,004 alumni donors have contributed, representing a 7.3% participation rate, compared to 3.7% in FY24 and 5.4% in FY25 this time last year.

FSU also achieved outstanding results during Giving Tuesday, raising \$89,517 from 204 donors. The campaign exceeded its goal by nearly 80%, contributing meaningful momentum to the university's annual fundraising plan.

This concluded the report from the committee on university advancement.

Committee on Legal, Audit, Risk and Compliance: Committee Vice Chair Kimberly Jeffries Leonard

Committee Vice Chair Kimberly Jeffries Leonard provided the report for the committee on legal, audit, risk, and compliance, which met on June 10, 2026.

Mr. Robert Davis, Director of Internal Audit, provided a progress update on two reviews per UNC System Policy. The annual purchase and travel card review that was planned for March 2026 has been postponed until the Office of State Auditor concludes its purchasing card program review. The annual campus emergency communication and alert system review is underway. Outcomes will be shared with the Committee once completed.

The Committee reviewed the status of anonymous complaints received and closed out by Internal Audit since March 2026. Internal Audit will continue monitoring and provide appropriate coordination to mitigate risk. Additional audit activities will continue throughout the summer.

Next, Chief of Police, Mr. Damon Williams, provided a six-month assessment of the Department of Police and Public Safety since his hire. He noted some challenges when he first arrived including staffing, technology, training, and parking. Since, he's planned several new initiatives aligned with a new community-centered approach to policing.

Chief Williams has prioritized staffing by filling the supervisor vacancy and filling (3) of the (4) vacant officer positions within the department. One position is being filled by a recent FSU honors graduate. He hopes to continue to create a pipeline into law enforcement through career exploration and internships with FSU students. Chief Williams also created an internal staff appreciation program to boost employee morale and initiated a collaborative rebranding of uniform patches and badges for officers.

New advancements with technology, redesigned vehicles, and the renaming of all current parking lots will be implemented over the coming months.

This concluded the report from the committee on legal, audit, risk, and compliance.

Committee on Budget and Finance: Committee Chair Donald Moore

Committee Chair Donald Moore provided the report for the committee on budget and finance, which met on June 10, 2026.

CFO Kenny Spayd presented the financial update. The University is on track to expend roughly \$10 million on state-funded operations in June, leaving FSU with a sizeable surplus that will be utilized for operations in FY 2027.

Auxiliary operations remain strong. Enrollment growth led to increases of \$1.8 million in student fees and \$3.1 million in sales and services. Unrestricted donations outperformed expectations due to the Cape Fear Valley Health gift.

Next, CFO Spayd reviewed two UNC System reports. The Composite Financial Index report provides a method for understanding institutions' financial health. The University has demonstrated meaningful progress in recent history. The financial score has increased from 2.47 in 2023 to 4.00 in 2025, meeting the minimum threshold for financial health.

The Facilities and Campus Utilization study presented a snapshot of space usage, room characteristics, and building characteristics relative to the UNC System's target. FSU averages approximately 16 hours a week of total classroom use and approximately 8.3 hours of total lab use. While this is lower than the UNC System's average, FSU is on par with other schools within our peer group.

CFO Spayd concluded with a capital projects update.

The College of Education project has a target completion date for August 2026 in time for the new academic year.

The Health & Wellness Center is experiencing some delays shifting the completion deadline to Fall 2026.

The Parking Deck project is heavily delayed shifting the deadline to Winter.

The major renovations are all on schedule. The Department of Police and Public Safety will move into their new building in the coming month. The “Shoe” Food Truck Park will open later this summer. The Military Academic Center is in the design phase.

This concluded the report from the committee on budget and finance.

Committee on Governance and Personnel: Committee Chair Joyce Adams

Committee Chair Joyce Adams provided the open session report for the committee on governance and personnel, which met on June 10, 2026.

Vice Chancellor Wesley Fountain shared the external relations and military affairs update. FSU’s Fiscal Year 2027 budget priorities reflect continued growth, strategic investment, and strong alignment with UNC System funding initiatives. We are projected to receive approximately \$6.1 million in enrollment growth funding across Fiscal year 2025 to 2027, along with \$1.3 million in building reserves to support the College of Education. Additionally, the University continues to advance the H.L. Cook Building Renovation and Addition project, requesting \$5.5 million to complete the \$10 million capital investment.

VC Fountain also shared highlights from recent events during the Spring semester including the annual Military Appreciation Luncheon, Graduate Day at the UNC General Assembly, and the launching of the Board of Visitor’s Speaker Series.

Lastly, he shared a call for nominations for the FSU Foundation Board, Board of Visitors, Research Corporation, Development Corporation, and National Alumni Association.

The Board discussed two action items in closed session and then returned to open session to vote on approval.

Action Item GP-1 Motion: It was moved by Trustee Al Ragland and seconded by Trustee Warren McDonald to approve the amendments to the Head Men’s Basketball Coach’s contract. The motion carried unanimously.

Action Item GP-2 Motion: It was moved by Trustee Brian Pearce and seconded by Trustee Al Ragland to approve the amendments to the Head Women's Basketball Coach's contract. The motion carried unanimously.

This concluded the open session report from the committee on governance and personnel.

STUDENT UPDATE

Trustee Alecea O'Kelly provided the Student Update. This meeting was Trustee O'Kelly's first meeting. Therefore, she started with an introduction. She is a junior psychology major from Charlotte, NC and is excited to serve as the 77th Student Government Association President. She serves under the Opportunity administration, where unity stands for uniting the student body, nurturing our community, innovating and investing, transparency, and year-round results. Her administration has several goals for the year including:

- Increasing student engagement and feedback
- Expanding networking, internship, and career readiness opportunities
- Promoting student well-being and mental health
- Creating inclusive campus events
- Transparency and accountability by keeping students informed
- Providing opportunities for the student voice to shape campus decisions

Trustee O'Kelly closed by sharing several meetings and events, including the student leadership retreat and the 2026-27 Senate meeting schedule.

CHAIR'S REMARKS

Chair Glenn Adams provided remarks to the Board. He expressed his heartfelt thanks to the trustees, Chancellor Allison, cabinet leaders, faculty, staff, and students for their dedication, insight, and unwavering commitment to Fayetteville State University.

Additionally, Chair Adams announced that it is time to establish the nominations committee to present a recommended slate of nominees to the Board at its Annual Meeting on September 26th. The slate of nominees shall contain at least one nominee for each of the offices of Chair, Vice Chair, and Secretary. He will follow up over the summer with the committee members and how to submit nominations.

Chair Adams also recognized the alum joining virtually.

CHANCELLOR'S REMARKS

Chancellor Darrell T. Allison provided his quarterly report to the Board focused on closing out a historic year. The university had the largest spring commencement yet with 1,247 graduates and when combined with Winter commencement, reaching 1,892 graduates. FSU was not only 1st in the UNC System for highest enrollment by percentage, but FSU was also 1st in the highest graduation rate by percentage. FSU research, contracts and grants neared \$47 Million—largest in recent history. Philanthropic support exceeded \$12 Million, which is also the largest in history. FSU Athletics achieved its highest total of 7 CCAA Championships.

Chancellor Allison thanked the trustees, cabinet leaders, faculty, and staff for their leadership throughout the year.

CLOSED SESSION*

It was moved by Trustee Fred Nelson and seconded by Trustee Will Warner to move into closed session pursuant to: North Carolina General Statute 143-318.11 (a)(1) and (6). The motion carried unanimously.

ANNOUNCEMENTS

Chair Glenn Adams shared the following announcements:

- Our next quarterly meeting will be on September 23-24, 2026.

ADJOURNMENT

The Full Board meeting adjourned at 10:15 a.m.

Respectfully submitted,

Mr. Glenn B. Adams, Chair
Karen Bussey, Secretary to the University

**FULL BOARD MEETING – SPECIAL CALL
Wednesday, July 22, 2026
11:15 a.m.**

The Fayetteville State University Board of Trustees convened on Wednesday, July 22, 2026, via Microsoft Teams. Chair Glenn Adams presided and called the meeting to order at 11:15 a.m.

ROLL CALL

The following trustees were in attendance: Glenn Adams, Joyce Adams, Jerry Gregory, Donald Moore, Warren McDonald, John McFadyen, Frederick Nelson, Alecea O’Kelly, Brian Pearce, Al Ragland, and Will Warner.

Staff persons in attendance were Chancellor Darrell Allison, Chief of Staff Samantha Holmes, Provost Scott Krawczyk, Vice Chancellor Wesley Fountain, Vice Chancellor Wanda Jenkins, and Dean Ulysses Taylor.

Before proceeding into the main portion of the meeting, Chair Glenn Adams acknowledged the State Government Ethics Act to remind all members of the board of their duty to avoid conflicts of interest and appearances of conflict under this act. No conflicts were reported.

ACTION ITEMS

The Full Board heard two action items during the meeting.

Action Item A-1: Risk Management Center

Provost Scott Krawczyk and Dean Ulysses Taylor presented the proposal for the Center for Insurance, Risk Management and Innovation (CIRMI). The CIRMI is dedicated to advancing education, research, and professional growth in the fields of risk management and insurance. Positioned within Fayetteville State University’s Broadwell College of Business and Economics, CIRMI serves as a dynamic hub for interdisciplinary collaboration, experiential learning, and forward-thinking innovation. Through its commitment to academic excellence and industry engagement, the Center equips students, professionals, and thought leaders with the knowledge and tools necessary to navigate an increasingly complex global risk landscape. By integrating research, education, and practice, CIRMI plays a pivotal role in shaping the future of the risk and insurance industry while supporting the university’s broader mission of workforce development and community impact.

Trustee Jerry Gregory asked Dean Taylor if the center will focus on a particular type of insurance, whether segmented or broadly (e.g., property, cash, medical, etc.). Dean Taylor explained that the center will expand the umbrella of work on risk management and certifications broadly. The Center will consult with varying independent insurance agencies to assist the programs, as well as expand the expertise of the advisory board. Trustee

Frederick Nelson expressed his appreciation for the Broadwell College of Business and Economics hard work.

Motion: Trustee Frederick Nelson motioned to approve the intent to plan the Center for Insurance, Risk Management and Innovation. Trustee Al Ragland second the motion. The motion carried unanimously.

The Committee discussed the second action item in closed session.

CLOSED SESSION ITEMS

It was moved by Trustee Frederick Nelson and seconded by Trustee Warren McDonald to move into closed session pursuant to: North Carolina General Statute 143-318.11 (a)(1), (2), and (6). The motion carried unanimously.

ADJOURNMENT

The Full Board meeting adjourned at 11:41 a.m.

Respectfully submitted,

Glenn Adams, Chair

Karen Bussey, Secretary to the University